

# Challenge and Transformation in Pursuit of New Value Creation

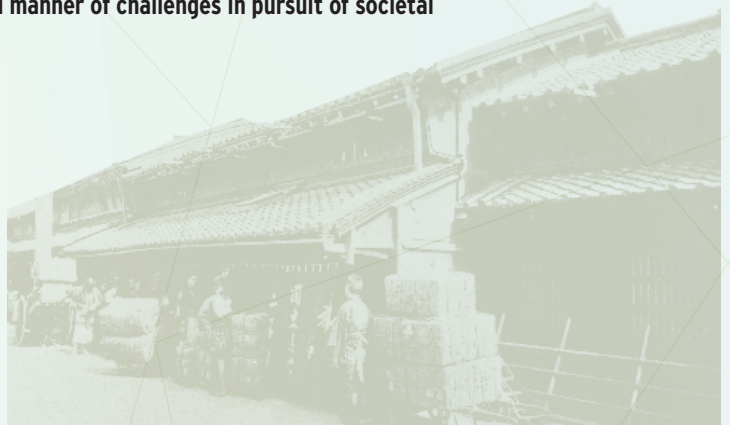
Throughout its history, Marubeni has created new value while transforming itself through repeated challenges. Such challenges and transformation have fundamentally built Marubeni into the general trading company it is today. Marubeni is committed to continue evolving by unrelentingly tackling all manner of challenges in pursuit of societal and industrial progress.



Marubeni's founder Chubei Itoh

**1858**  
Founded

**1872**  
Opened Benchu in Osaka



Benchu storefront

**1918**  
Established  
Itochu Shoten, Ltd.

**1921**  
Established Marubeni Shoten, Ltd.

**1941**  
Established Sanko Kabushiki Kaisha Ltd.

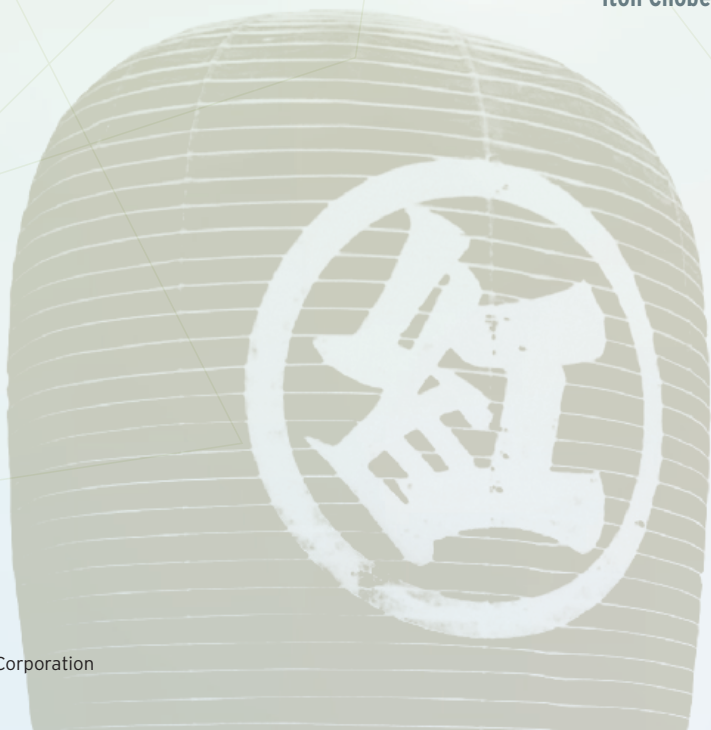
C.Itoh & Co., Ltd.  
Kishimoto Shoten, Ltd.

Itoh Chobei Shoten

Daido Boeki Kaisha Ltd.

**1944**  
Established Daiken Company, Ltd.

Kureha Cotton Spinning Co., Ltd.



# The Road to 2020

## Combining all our individual strength to create a more powerful Marubeni Group

The Marubeni Group aims to be a true global company that contributes to both society and regional economies while outcompeting top rivals across all sectors and markets in which it operates.

### Marubeni in Fiscal Year Ended March 2017

> Net Profit	:	<b>¥155.4</b> billion
> Total Equity	:	<b>¥1,742.8</b> billion
> Number of Employees	:	<b>4,458</b> at parent company
	:	<b>39,952</b> on consolidated basis
> Number of Branches and Offices	:	<b>131</b> locations
	:	<b>in 66</b> countries and regions (As of April 1, 2017)

2016 Mid-term management plan Global Challenge 2018 started

2013 Consolidated net profit surpassed ¥200 billion

1981 Equity surpassed ¥100 billion

Nanyo Bussan Co., Ltd.

**1972**

Changed trading name to Marubeni Corporation

Totsu Co., Ltd.

**1955**

Changed trading name to Marubeni-Iida Co., Ltd. following the merger of Marubeni Co., Ltd. and Iida & Co., Ltd.

C.Itoh & Co., Ltd.  
Amagasaki Nail Works, Ltd.  
Kureha Cotton Spinning Co., Ltd.

1950 Listed shares on the Tokyo Stock Exchange.

**1949**

Established Marubeni Co., Ltd.



1951 First overseas subsidiary was established in New York



1958 Celebrated its centennial

